

**OPERATIONALIZING THE 2011 WORLD DEVELOPMENT REPORT:  
CONFLICT, SECURITY AND DEVELOPMENT**

**CHAIR'S SUMMING UP\***

**Meeting of the Committee of the Whole**

**March 22, 2011**

- Executive Directors considered “Operationalizing the 2011 World Development Report (WDR): Conflict, Security and Development”(SECM2011-0151). They highlighted one of the WDR’s key conclusions, that violence and other challenges plaguing fragile and conflict-affected states (FCS) cannot be resolved by short-term or partial solutions in the absence of credible and functional institutions that provide people with citizen security, justice and jobs. Directors agreed these challenges necessitated a paradigm shift for the development community.
- It was recalled that the formal name of the World Bank is “the International Bank for Reconstruction and Development,” so that reconstruction and development in fragile environments has long been part of the Bank’s work. As such, the importance of not losing sight of the “bottom billion” was highlighted.
- To avoid repeat cycles of instability and violence, Directors stressed the need to strengthen local institutions and governance, including in Middle Income Countries, where challenges from criminal networks and subnational violence can threaten development gains.
- Directors broadly supported the preliminary six priority themes for the Bank Group to operationalize the WDR, while respecting its mandate:
  - Adopt fragility-sensitive strategies for fragile and conflict-affected situations ;
  - Renew emphasis on global partnerships to complement the Bank’s work and ensure a collective international response on security, justice and development;
  - Increase attention to jobs, in particular through private sector development;
  - Realign the risk and results frameworks for FCS;
  - Seek more consistency and less volatility in financing for FCS; and
  - Strive for global excellence in FCS work through staff skills mix and internal reforms.
- Simultaneous progress across these cross-cutting themes was seen as critical to improving effectiveness in assistance to FCS and MICs facing sub-national challenges or rapid transitions. Implementation issues were highlighted, with an emphasis on “learning by doing.”
- Directors looked forward to reviewing specific proposals to amend select Bank operational policies that may be critical to more effective Bank Group engagement in fragile situations.

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\*This summary is not an approved record.